

Our sector-wide experience covers over  
1,100 projects and other funded transactions.

### Highway projects include:

#### European Highways

A1-A6 (Netherlands)	B4 Maissau Bypass (Austria)	M3 Clonee - Kells (Ireland)
A10/A24 (Germany)	Baixo Alentejo (Portugal)	M4/M6 (Ireland)
A11 (Belgium)	Blankenburg Tunnel PPP (Netherlands)	M6 Duna Autópálya (Hungary)
A12 Toll Road (Spain)	Coentunnel (Netherlands)	M6 II & III (Hungary)
A12 Utrecht-Lunetten & Veenendaal (Netherlands)	D1 Motorway (Slovakia)	M7/M8 Portlaoise (Ireland)
A12 Veenendaal-Ede-Grijsoord (Netherlands)	D4/R7 Highway (Slovakia)	Milot - Morine Highway (Albania)
A15 (Netherlands)	Dundalk Toll Road (Ireland)	N11 (Ireland)
A2 (Poland)	E18 Grimstad-Kristiansand (Norway)	N17/N18 (Ireland)
A2-I (Poland)	E18 Hamina-Vaalimaa (Finland)	N18 Groenlo-Enschede (Netherlands)
A27/A1 (Netherlands)	E18 Koskenkylä-Kotka (Finland)	N25 New Ross Bypass (Ireland)
A28 (France)	E51 Kliplev-Sønderborg (Denmark)	N33 (Netherlands)
A3 Comarnic-Brasov (Romania)	Eiffel Toll Road Securitisation (Portugal)	N4-N6 Kilcock Kinnegad Toll Road (Ireland)
A5 Ostregion (Austria)	EKPPT Highway (Greece)	Ostregion 1 - Ypsilon (Austria)
A6 (Netherlands)	Europass (Austria)	Paphos-Polis Highway (Cyprus)
A7 (Germany)	Euroscut Algarve Toll Road (Portugal)	R1 Expressway (Slovakia)
A9 (Germany)	Istrian Motorway Phase 1 & 1a (Croatia)	Silk Road (Turkey)
A9 (Netherlands)	Lieffenshoek Tunnel (Belgium)	Superstop - Irish Service Stations (Ireland)
A94 Forstinning-Marktl PPP (Germany)	Limerick Tunnel (Ireland)	Tunnel Onder de Noord (Netherlands)
Algarve Litoral (Portugal)	M11 (Ireland)	Viapass Electric Truck Tolling (Belgium)
Antwerp Gateway (Belgium)	M3 (Hungary)	Warnow Crossing (Germany)

#### American Highways

A25 (Canada)	I-285 / SR400 (USA)	Port Mann Highway 1 (Canada)
A30 (Canada)	I395 - I95 (USA)	Portsmouth Bypass (USA)
Anthony Henday Drive - NE & NW (Canada)	I-395 Express Lanes(USA)	PR5 - PR22 (Puerto Rico)
Autopista Central (Chile)	I-69 (USA)	Presidio Parkway (USA)
Calgary Ring Road - NE & SE Stoney Trail (Canada)	I-70 East Improvements (USA)	Regina Bypass (Canada)
Calgary Ring Road - SW (Canada)	I-95 (USA)	Route 460 (USA)
Capital Beltway (USA)	IH-635 LBJ (USA)	Rutas del Pacifico (Chile)
Champlain Bridge Replacement (Canada)	Indiana Toll Road (USA)	Sea-to-Sky Highway (Canada)
Chicago Skyway (USA)	Kicking Horse Canyon Pass (Canada)	SH-121 (USA)
Florida I-4 Ultimate (USA)	New Brunswick Route I (Canada)	SH-130 (USA)
Fredericksburg Extension Project (USA)	North Commuter Parkway (Canada)	SH-183 (USA)
Goethals Bridge Replacement (USA)	North Tarrant Expressway (USA)	SH-288 (USA)
Golden Ears Bridge (Canada)	Northwest Parkway (USA)	US-181 Harbor Bridge (USA)
Gordie Howe International Bridge Project (Canada)	Ohio River Bridges (USA)	US-36 (USA)
Highway 2000 East West Toll Road (Jamaica)	Pennsylvania Rapid Bridges (USA)	Windsor Essex Parkway (Canada)
Highway 407 (Canada)	Pennsylvania Turnpike (USA)	World Bank Highways PPP Toolkit (USA)
Highway 427 (Canada)	Pocahontas Parkway (USA)	

#### Middle East & African Highways

Fast Lane Tel Aviv (Israel)
Kampala-Jinja Expressway (Uganda)
Lekki Corridor (Nigeria)
Mafraq Highway (KSA)
N1-N2 Winelands Toll Road (RSA)
N4 Maputo Corridor (RSA)
Platinum Corridor Toll Road (RSA)

#### Asia & Australia Highways

Puhoi to Warkworth Highway (New Zealand)
--

#### UK Highways

A19
A30/A35
A50
Aberdeen Western Peripheral Route
Birmingham Highways
Carlisle Northern Development Route
Doncaster Interchange
Hounslow Highways
Isle of Wight Highways
M25 Widening
M6 Toll Road
M77
M8/M73/M74 Motorway Improvements
M80
Mersey Gateway
Sheffield Highways
Tyne Tunnel II

Our sector-wide experience covers over  
1,100 projects and other funded transactions.

Projects in the Transport Sector (excluding roads & highways) include:

### Rail

---

Brabo 1 & 2 Tram (Belgium)  
Chiltern Evergreen 2 Concession (UK)  
Cross Country Rail Franchise (UK)  
Crossrail (UK)  
Crossrail - Rolling Stock (UK)  
Denver FasTracks Light Railway (USA)  
Dublin Metro North (Ireland)  
East Coast Main Line Franchise (UK)  
East Midland Rail Franchise (UK)  
East Rail Maintenance Facility (Canada)  
Edmonton Valley Line LRT - SE to West (Canada)  
Eglinton Crosstown LRT (Canada)  
Essex Thameside Rail Franchise (UK)  
Eurostar Acquisition (France)  
Eurotunnel (UK)  
Evergreen Line Rapid Transit (Canada)  
Finch West LRT (Canada)  
Great Western Rail Franchise (UK)  
Groningen Tram (Netherlands)  
High Speed 1 (UK)  
Highway 401 Rail Tunnel RER (Canada)  
IEP - East Coast & Great Western Main Line (UK)  
Kipling Bus Terminal RER (Canada)  
Liege Tram (Belgium)  
London Rail Concession (UK)  
London Regional Metro (UK)  
Nimes-Montpellier HSR (France)  
Nottingham Express Transit (UK)  
Nottingham Tramlink (UK)  
Ottawa LRT (Canada)  
Poceirão-Caia HSR (Portugal)  
Pointe-Saint-Charles Maintenance Centre (Canada)  
Prasa Rolling Stock (RSA)  
Purple Line LRT (USA)  
REM Montreal LRT (Canada)  
Rock Rail East Anglia (UK)  
Rock Rail Moorgate (UK)  
Rock Rail South Western (UK)  
Rutherford Station RER (Canada)  
Sheppard Maintenance & Storage Facility (Canada)  
Snow Hill Rail Franchise (UK)  
Stouffville Corridor RER (Canada)  
Thameslink & Great Northern Franchise (UK)  
Thameslink Rolling Stock I & II (UK)  
Toronto Pearson Airport Air-Rail Link (Canada)  
Tube Lines Securitisation (UK)  
TubeRail (UK)  
Waterloo LRT (Canada)  
West Coast Rail Franchise (UK)  
World Bank Railway Reform Toolkit (USA)  
Zuid Rail HSL (Netherlands)

### Airports

---

Belfast City Airport (UK)  
Bengaluru Airport (India)  
Bermuda Airport (Bermuda)  
Billy Bishop Airport Pedestrian Tunnel (Canada)  
Birmingham Airport (UK)  
Bristol Airport (UK)  
Brussels Airport (Belgium)  
Budapest Airport (Hungary)  
Copenhagen Airport (Denmark)  
Edinburgh Airport (UK)  
Exeter Airport (UK)  
Gatwick Airport (UK)  
Iqaluit International Airport (Canada)  
Larnaca & Paphos Airport (Cyprus)  
LAX Automated People Mover (USA)  
London City Airport (UK)  
Luis Muñoz Marín International Airport (Puerto Rico)  
Manchester Airport Transformation Programme (UK)  
Monastir & Enfidha Airports (Tunisia)  
Pulkovo Airport (Russia)  
Queen Alia International Airport (Jordan)  
TCR CapVest Acquisition (Belgium)

### Ports & Shipping

---

Associated British Ports Acquisition (UK)  
Beatrix Lock (Netherlands)  
Eefde Lock (Netherlands)  
Esvagt Shipping Company Acquisition (Netherlands)  
Ijmuiden Sea Lock (Netherlands)  
King Abdullah Port (KSA)  
Larnaca Marina (Cyprus)  
Lekki Port (Nigeria)  
Lubeck Port (Germany)  
Maher Container Terminal (USA)  
Peel Ports (UK)  
Port of Corpus Christi (USA)  
Port of Marseille (France)  
Project Poseidon (Denmark)  
Red Funnel Ferries Acquisition (UK)  
Santos Port (Brazil)  
Service Terminal Rotterdam (Netherlands)

### UK Street Lighting

---

Cambridgeshire Street Lighting  
Coventry Street Lighting  
Croydon & Lewisham Street Lighting  
Derby Street Lighting  
East Shires Street Lighting  
Lambeth Street Lighting  
Leeds Street Lighting  
Manchester Street Lighting  
Newcastle & North Tyneside Street Lighting  
Northamptonshire Street Lighting  
South Coast Street Lighting  
South Tyneside Street Lighting  
Stoke-on-Trent Street Lighting  
Sunderland Street Lighting  
Surrey Street Lighting  
Wakefield Street Lighting  
Walsall Street Lighting

### Other

---

Hexadex Automotive Expansion Case (UK)  
ICBC Aircraft Lease (China)  
Infrastructure Portfolio Listing (UK)  
LAX Consolidated Rent-A-Car (USA)  
Saskatoon Civic Operations Centre (Canada)  
Stelplaatsen Bus Depots (Belgium)  
Winnipeg Southwest Rapid Transitway (Canada)  
York Viva BRT (Canada)

# OPERIS

## Contact details:

### Financial Advisory, Model Auditing, Model Development

#### Simon Williams

Commercial Director

+44 20 7562 0484

swilliams@operis.com

#### Chris Aldred

Director

+44 20 7562 0433

caldred@operis.com

#### Cristina Filionescu

Associate Director

+44 20 7562 0449

cfilionescu@operis.com

#### David Rosel

Associate Director

+44 20 7562 0443

drosel@operis.com

#### James Jones

Associate Director

+44 20 7562 0485

jjones@operis.com

#### Charles-André Gonthier

Associate Director (Toronto)

+1 647 558 2336

cagonthier@operis.com

#### David Rose

Head of Advisory

+44 20 7562 0444

drose@operis.com

#### Veselina Aldred

Director

+44 20 7562 0420

valdred@operis.com

#### Darryl Ooi

Associate Director

+44 20 7562 0414

dooi@operis.com

#### David Rushton

Associate Director

+44 20 7562 0429

drushton@operis.com

#### Peter Rebecchi

Associate Director

+44 20 7562 0462

prebecchi@operis.com

#### Jun Tao

Associate Director (Toronto)

+1 647 846 7385

jtao@operis.com

### Taxation & Accounting Advice

#### Morag Loader

Director

+44 20 7562 0442

mloader@operis.com

#### Daniel Adams

Associate Director

+44 20 7562 0483

dadams@operis.com

### Training & OAK Software

#### Ben Lyon

Associate

+44 20 7562 0477

blyon@operis.com

### Project & Transaction Advice

- Financial Advisory
- Financial Model Auditing
- Financial Model Development
- Taxation & Accounting Advice
- Financial Modelling Training
- Financial Modelling Software

### Sector Coverage

Airports // Defence // Education  
Healthcare // Highways // Leisure  
Oil, Gas & Mining // Power  
Prisons, Police & Fire // Rail  
Renewables // Shipping  
Social & Government Housing  
Telecoms // Waste // Water

### Operis Europe

110 Cannon Street T: +44 20 7562 0400  
London info@operis.com  
EC4N 6EU **operis.com**  
United Kingdom

### Operis North America

181 Bay Street T: +1 647 846 7382  
Suite 3530 E: info@operis.com  
Toronto **operis.com**  
ON M5J 2T3  
Canada